

## 2.正味財産増減計算書

2021年7月1日から2022年6月30日まで

(単位：円)

| 科 目          | 当年度               | 前年度               | 増減                |
|--------------|-------------------|-------------------|-------------------|
| I 一般正味財産増減の部 |                   |                   |                   |
| 1. 経常増減の部    |                   |                   |                   |
| (1) 経常収益     |                   |                   |                   |
| ① 特定資産運用益    | [ 0 ]             | [ 591 ]           | [ △ 591 ]         |
| 特定資産受取利息     | 0                 | 591               | △ 591             |
| ② 受取会費       | [ 1,971,000 ]     | [ 2,474,000 ]     | [ △ 503,000 ]     |
| 正会員受取会費      | 51,000            | 54,000            | △ 3,000           |
| 賛助会員受取会費     | 1,920,000         | 2,420,000         | △ 500,000         |
| ③ 事業収益       | [ 4,770,436,892 ] | [ 5,111,955,531 ] | [ △ 341,518,639 ] |
| 接遇料金収益       | 35,334,227        | 17,400,483        | 17,933,744        |
| 渡航業務収益       | 70,260,604        | 51,244,182        | 19,016,422        |
| 海外派遣収益       | 4,664,842,061     | 5,043,286,866     | △ 378,444,805     |
| 国際相互理解促進事業収益 | 0                 | 24,000            | △ 24,000          |
| ④ 雑収         | [ 4,894,124 ]     | [ 13,643,828 ]    | [ △ 8,749,704 ]   |
| 受取利息         | 378,522           | 428,030           | △ 49,508          |
| 有価証券利息       | 0                 | 0                 | 0                 |
| 雑収           | 4,515,602         | 13,215,798        | △ 8,700,196       |
| 経常収益計        | 4,777,302,016     | 5,128,073,950     | △ 350,771,934     |
| (2) 経常費用     |                   |                   |                   |
| ① 事業費        | [ 4,807,962,071 ] | [ 5,255,745,941 ] | [ △ 447,783,870 ] |
| 支払接遇費        | 12,091,454        | 7,695,924         | 4,395,530         |
| 委託費          | 16,391,059        | 7,257,154         | 9,133,905         |
| 渡航業務費        | 2,401,098         | 2,378,509         | 22,589            |
| 海外派遣費        | 4,462,221,830     | 4,851,407,816     | △ 389,185,986     |
| 役員報酬         | 12,750,000        | 1,600,392         | 11,149,608        |
| 職員給与         | 113,225,184       | 206,201,617       | △ 92,976,433      |
| 雑賞           | 10,571,053        | 3,388,767         | 7,182,286         |
| 賞与           | 26,287,114        | 3,878,500         | 22,408,614        |
| 退職給付費用       | 11,664,205        | 22,011,583        | △ 10,347,378      |
| 法定福利費        | 26,792,247        | 38,283,423        | △ 11,491,176      |
| 福利厚生費        | 592,613           | 2,183,485         | △ 1,590,872       |
| 通勤交通費        | 5,997,212         | 10,499,758        | △ 4,502,546       |
| 備品消耗品費       | 2,847,429         | 4,382,446         | △ 1,535,017       |
| 地代家賃         | 24,169,017        | 30,493,608        | △ 6,324,591       |
| 貸借料          | 3,766,636         | 3,180,736         | 585,900           |
| 修繕費          | 7,645,955         | 15,469,897        | △ 7,823,942       |
| 租税公課         | 6,094,724         | 3,674,309         | 2,420,415         |
| 旅費交通費        | 4,435,464         | 3,246,551         | 1,188,913         |
| 通信費          | 8,543,409         | 7,936,805         | 606,604           |
| 水道光熱費        | 1,081,731         | 1,164,475         | △ 82,744          |
| 支払手数料        | 7,352,172         | 4,172,147         | 3,180,025         |
| 印刷製本費        | 1,223,075         | 650,227           | 572,848           |
| 人事開発費        | 12,500            | 40,300            | △ 27,800          |

(増減)

(単位：円)

| 科 目     |   |   |   |   | 当年度            | 前年度            | 増減               |
|---------|---|---|---|---|----------------|----------------|------------------|
| 広       | 告 | 宣 | 伝 | 費 | 144,544        | 299,019        | △ 154,475        |
| 接       | 待 | 交 | 際 | 費 | 60,197         | 203,610        | △ 143,413        |
| 新       | 聞 | 函 | 書 | 費 | 0              | 328,003        | △ 328,003        |
| 会       |   |   |   | 費 | 0              | 0              | 0                |
| 会       |   | 議 |   | 費 | 134,257        | 96,530         | 37,727           |
| 保       |   | 險 |   | 料 | 359,154        | 485,280        | △ 126,126        |
| 減       | 価 | 償 | 却 | 費 | 12,542,147     | 15,626,167     | △ 3,084,020      |
| 支       | 払 |   | 利 | 息 | 319,926        | 291,041        | 28,885           |
| 雑       |   |   |   | 費 | 19,672,409     | 4,218,957      | 15,453,452       |
| そ       | の | 他 | 諸 | 費 | 6,572,256      | 2,998,905      | 3,573,351        |
| ②管      |   | 理 |   | 費 | [ 14,631,165 ] | [ 48,259,245 ] | [ △ 33,628,080 ] |
| 役       | 員 |   | 報 | 酬 | 2,591,280      | 14,403,528     | △ 11,812,248     |
| 職       | 員 |   | 給 | 与 | 3,063,846      | 11,945,474     | △ 8,881,628      |
| 雑       |   |   |   | 給 | 0              | 0              | 0                |
| 賞       |   |   |   | 与 | 762,334        | 121,500        | 640,834          |
| 退       | 職 | 給 | 付 | 用 | 667,200        | 3,239,880      | △ 2,572,680      |
| 法       | 定 | 福 | 利 | 費 | 1,043,352      | 3,270,787      | △ 2,227,435      |
| 福       | 利 | 厚 | 生 | 費 | 371,125        | 275,955        | 95,170           |
| 通       | 勤 | 交 | 通 | 費 | 230,268        | 1,056,950      | △ 826,682        |
| 備       | 品 | 消 | 品 | 費 | 58,164         | 380,977        | △ 322,813        |
| 地       | 代 |   | 家 | 賃 | 670,674        | 4,396,104      | △ 3,725,430      |
| 賃       |   | 借 |   | 料 | 76,036         | 372,308        | △ 296,272        |
| 修       |   | 繕 |   | 費 | 224,276        | 1,132,438      | △ 908,162        |
| 租       | 税 |   | 公 | 課 | 158,481        | 135,420        | 23,061           |
| 旅       | 費 | 交 | 通 | 費 | 32,147         | 86,628         | △ 54,481         |
| 通       |   | 信 |   | 費 | 349,325        | 1,162,828      | △ 813,503        |
| 水       | 道 | 光 | 熱 | 費 | 30,017         | 167,876        | △ 137,859        |
| 支       | 払 | 手 | 数 | 料 | 1,165,004      | 1,826,853      | △ 661,849        |
| 印       | 刷 | 製 | 本 | 費 | 31,455         | 65,445         | △ 33,990         |
| 人       | 事 | 開 | 発 | 費 | 3,000          | 0              | 3,000            |
| 広       | 告 | 宣 | 伝 | 費 | 4,011          | 43,108         | △ 39,097         |
| 接       | 待 | 交 | 際 | 費 | 2,160          | 89,530         | △ 87,370         |
| 新       | 聞 | 函 | 書 | 費 | 116,509        | 287,570        | △ 171,061        |
| 会       |   |   |   | 費 | 713,800        | 810,700        | △ 96,900         |
| 会       |   | 議 |   | 費 | 159,199        | 199,074        | △ 39,875         |
| 保       |   | 險 |   | 料 | 161,103        | 299,990        | △ 138,887        |
| 減       | 価 | 償 | 却 | 費 | 266,856        | 1,830,783      | △ 1,563,927      |
| 貸       | 倒 | 引 | 当 | 金 | 600,000        | 20,000         | 580,000          |
| 支       | 払 |   | 利 | 息 | 8,878          | 41,958         | △ 33,080         |
| 雑       |   |   |   | 費 | 841,559        | 595,581        | 245,978          |
| 寄       |   | 付 |   | 金 | 0              | 0              | 0                |
| そ       | の | 他 | 諸 | 費 | 229,106        | 0              | 229,106          |
| 經常費用計   |   |   |   |   | 4,822,593,236  | 5,304,005,186  | △ 481,411,950    |
| 当期經常増減額 |   |   |   |   | △ 45,291,220   | △ 175,931,236  | 130,640,016      |

(増減)

(単位：円)

| 科 目           | 当年度            | 前年度            | 増減               |
|---------------|----------------|----------------|------------------|
| 2. 経常外増減の部    |                |                |                  |
| (1) 経常外収益     |                |                |                  |
| ① 役員退職引当金戻入   | [ 0 ]          | [ 0 ]          | [ 0 ]            |
| 役員退職引当金戻入     | 0              | 0              | 0                |
| ② 退職給付引当金戻入   | [ 46,098 ]     | [ 713,915 ]    | [ △ 667,817 ]    |
| 退職給付引当金戻入     | 46,098         | 713,915        | △ 667,817        |
| 経常外収益計        | 46,098         | 713,915        | △ 667,817        |
| (2) 経常外費用     |                |                |                  |
| ① 固定資産除却損     | [ 25,890,407 ] | [ 0 ]          | [ 25,890,407 ]   |
| 固定資産除却損       | 25,890,407     | 0              | 25,890,407       |
| ② 特別退職金       | [ 0 ]          | [ 19,397,145 ] | [ △ 19,397,145 ] |
| 特別退職金         | 0              | 19,397,145     | △ 19,397,145     |
| ③ 和解金         | [ 1,107,995 ]  | [ 0 ]          | [ 1,107,995 ]    |
| 和解金           | 1,107,995      | 0              | 1,107,995        |
| 経常外費用計        | 26,998,402     | 19,397,145     | 7,601,257        |
| 当期経常外増減額      | △ 26,952,304   | △ 18,683,230   | △ 8,269,074      |
| 当期一般正味財産増減額   | △ 72,243,524   | △ 194,614,466  | 122,370,942      |
| 一般正味財産期首残高    | 218,223,943    | 412,838,409    | △ 194,614,466    |
| 一般正味財産期末残高    | 145,980,419    | 218,223,943    | △ 72,243,524     |
| II 指定正味財産増減の部 | -              | -              | -                |
| III 正味財産期末残高  | 145,980,419    | 218,223,943    | △ 72,243,524     |

(増減)

正味財産増減計算書内訳表

2021年7月1日から2022年6月30日まで

(単位:円)

| 科 目          | 実施事業等会計        | その他会計             | 法人会計          | 内部取引消去 | 合 計               |
|--------------|----------------|-------------------|---------------|--------|-------------------|
|              | 継1             | 他1                |               |        |                   |
| I 一般正味財産増減の部 |                |                   |               |        |                   |
| 1. 経常増減の部    |                |                   |               |        |                   |
| (1) 経常収益     |                |                   |               |        |                   |
| ① 特定資産運用益    | [ 0 ]          | [ 0 ]             | [ 0 ]         | [ 0 ]  | [ 0 ]             |
| 特定資産受取利息     | 0              | 0                 | 0             | 0      | 0                 |
| ② 受取会費       | [ 0 ]          | [ 0 ]             | [ 1,971,000 ] | [ 0 ]  | [ 1,971,000 ]     |
| 正会員受取会費      | 0              | 0                 | 51,000        | 0      | 51,000            |
| 賛助会員受取会費     | 0              | 0                 | 1,920,000     | 0      | 1,920,000         |
| ③ 事業収益       | [ 0 ]          | [ 4,770,436,892 ] | [ 0 ]         | [ 0 ]  | [ 4,770,436,892 ] |
| 接遇料金収益       | 0              | 35,334,227        | 0             | 0      | 35,334,227        |
| 渡航業務収益       | 0              | 70,260,604        | 0             | 0      | 70,260,604        |
| 海外派遣収益       | 0              | 4,664,842,061     | 0             | 0      | 4,664,842,061     |
| 国際相互理解促進事業収益 | 0              | 0                 | 0             | 0      | 0                 |
| ④ 雑収         | [ 0 ]          | [ 4,773,179 ]     | [ 120,945 ]   | [ 0 ]  | [ 4,894,124 ]     |
| 受取利息         | 0              | 371,063           | 7,459         | 0      | 378,522           |
| 有価証券利息       | 0              | 0                 | 0             | 0      | 0                 |
| 雑収           | 0              | 4,402,116         | 113,486       | 0      | 4,515,602         |
| 経常収益計        | 0              | 4,775,210,071     | 2,091,945     | 0      | 4,777,302,016     |
| (2) 経常費用     |                |                   |               |        |                   |
| ① 事業費        | [ 18,238,594 ] | [ 4,789,723,477 ] | [ 0 ]         | [ 0 ]  | [ 4,807,962,071 ] |
| 支払接遇費        | 0              | 12,091,454        | 0             | 0      | 12,091,454        |
| 委託費          | 1,198,111      | 15,192,948        | 0             | 0      | 16,391,059        |
| 渡航業務費        | 0              | 2,401,098         | 0             | 0      | 2,401,098         |
| 海外派遣費        | 0              | 4,462,221,830     | 0             | 0      | 4,462,221,830     |
| 役員報酬         | 3,750,000      | 9,000,000         | 0             | 0      | 12,750,000        |
| 職員給与         | 4,595,702      | 108,629,482       | 0             | 0      | 113,225,184       |
| 雑給与          | 0              | 10,571,053        | 0             | 0      | 10,571,053        |
| 賞与           | 1,143,483      | 25,143,631        | 0             | 0      | 26,287,114        |
| 退職給付費用       | 836,342        | 10,827,863        | 0             | 0      | 11,664,205        |
| 法定福利費        | 1,622,960      | 25,169,287        | 0             | 0      | 26,792,247        |
| 福利厚生費        | 5,352          | 587,261           | 0             | 0      | 592,613           |
| 通勤交通費        | 359,264        | 5,637,948         | 0             | 0      | 5,997,212         |
| 備品消耗品費       | 81,219         | 2,766,210         | 0             | 0      | 2,847,429         |
| 地代家賃         | 1,018,428      | 23,150,589        | 0             | 0      | 24,169,017        |
| 賃借料          | 115,454        | 3,651,182         | 0             | 0      | 3,766,636         |
| 修繕費          | 670,567        | 6,975,388         | 0             | 0      | 7,645,955         |
| 租税公課         | 7,101          | 6,087,623         | 0             | 0      | 6,094,724         |
| 旅費交通費        | 40,534         | 4,394,930         | 0             | 0      | 4,435,464         |
| 通信費          | 349,162        | 8,194,247         | 0             | 0      | 8,543,409         |
| 水道光熱費        | 45,580         | 1,036,151         | 0             | 0      | 1,081,731         |
| 支払手数料        | 265,749        | 7,086,423         | 0             | 0      | 7,352,172         |
| 印刷製本費        | 47,770         | 1,175,305         | 0             | 0      | 1,223,075         |
| 人事開発費        | 0              | 12,500            | 0             | 0      | 12,500            |

(増減・内訳)

(単位：円)

| 科 目           | 実施事業等会計      | その他会計         | 法人会計           | 内部取引消去 | 合 計            |
|---------------|--------------|---------------|----------------|--------|----------------|
|               | 継1           | 他1            |                |        |                |
| 広 告 宣 伝 費     | 6,091        | 138,453       | 0              | 0      | 144,544        |
| 接 待 交 際 費     | 0            | 60,197        | 0              | 0      | 60,197         |
| 新 聞 函 書 費     | 0            | 0             | 0              | 0      | 0              |
| 会 議 費         | 0            | 0             | 0              | 0      | 0              |
| 会 議 費 料       | 0            | 134,257       | 0              | 0      | 134,257        |
| 保 險 費 料       | 7,612        | 351,542       | 0              | 0      | 359,154        |
| 減 価 償 却 費     | 884,925      | 11,657,222    | 0              | 0      | 12,542,147     |
| 支 払 利 息 費     | 13,481       | 306,445       | 0              | 0      | 319,926        |
| 雑 費           | 827,325      | 18,845,084    | 0              | 0      | 19,672,409     |
| そ の 他 諸 費     | 346,382      | 6,225,874     | 0              | 0      | 6,572,256      |
| ② 管 理 費       | [ 0 ]        | [ 0 ]         | [ 14,631,165 ] | [ 0 ]  | [ 14,631,165 ] |
| 役 員 報 酬       | 0            | 0             | 2,591,280      | 0      | 2,591,280      |
| 職 員 給 与       | 0            | 0             | 3,063,846      | 0      | 3,063,846      |
| 雑 給 与         | 0            | 0             | 0              | 0      | 0              |
| 賞 与 費         | 0            | 0             | 762,334        | 0      | 762,334        |
| 退 職 給 付 費     | 0            | 0             | 667,200        | 0      | 667,200        |
| 法 定 福 利 費     | 0            | 0             | 1,043,352      | 0      | 1,043,352      |
| 福 利 厚 生 費     | 0            | 0             | 371,125        | 0      | 371,125        |
| 通 勤 交 通 費     | 0            | 0             | 230,268        | 0      | 230,268        |
| 備 品 消 耗 品 費   | 0            | 0             | 58,164         | 0      | 58,164         |
| 地 代 家 賃       | 0            | 0             | 670,674        | 0      | 670,674        |
| 賃 借 料         | 0            | 0             | 76,036         | 0      | 76,036         |
| 修 繕 費         | 0            | 0             | 224,276        | 0      | 224,276        |
| 租 税 公 課       | 0            | 0             | 158,481        | 0      | 158,481        |
| 旅 費 交 通 費     | 0            | 0             | 32,147         | 0      | 32,147         |
| 通 信 費         | 0            | 0             | 349,325        | 0      | 349,325        |
| 水 道 光 熱 費     | 0            | 0             | 30,017         | 0      | 30,017         |
| 支 払 手 数 料     | 0            | 0             | 1,165,004      | 0      | 1,165,004      |
| 印 刷 製 本 費     | 0            | 0             | 31,455         | 0      | 31,455         |
| 人 事 開 発 費     | 0            | 0             | 3,000          | 0      | 3,000          |
| 広 告 宣 伝 費     | 0            | 0             | 4,011          | 0      | 4,011          |
| 接 待 交 際 費     | 0            | 0             | 2,160          | 0      | 2,160          |
| 新 聞 函 書 費     | 0            | 0             | 116,509        | 0      | 116,509        |
| 会 議 費         | 0            | 0             | 713,800        | 0      | 713,800        |
| 会 議 費 料       | 0            | 0             | 159,199        | 0      | 159,199        |
| 保 險 費 料       | 0            | 0             | 161,103        | 0      | 161,103        |
| 減 価 償 却 費     | 0            | 0             | 266,856        | 0      | 266,856        |
| 貸 倒 引 当 金 繰 入 | 0            | 0             | 600,000        | 0      | 600,000        |
| 支 払 利 息 費     | 0            | 0             | 8,878          | 0      | 8,878          |
| 雑 費           | 0            | 0             | 841,559        | 0      | 841,559        |
| 寄 付 金         | 0            | 0             | 0              | 0      | 0              |
| そ の 他 諸 費     | 0            | 0             | 229,106        | 0      | 229,106        |
| 経常費用計         | 18,238,594   | 4,789,723,477 | 14,631,165     | 0      | 4,822,593,236  |
| 当期経常増減額       | △ 18,238,594 | △ 14,513,406  | △ 12,539,220   | 0      | △ 45,291,220   |

(増減・内訳)

(単位：円)

| 科 目           | 実施事業等会計       | その他会計          | 法人会計         | 内部取引消去 | 合 計            |
|---------------|---------------|----------------|--------------|--------|----------------|
|               | 継1            | 他1             |              |        |                |
| 2. 経常外増減の部    |               |                |              |        |                |
| (1) 経常外収益     |               |                |              |        |                |
| ① 役員退職引当金戻入   | [ 0 ]         | [ 0 ]          | [ 0 ]        | [ 0 ]  | [ 0 ]          |
| 役員退職引当金戻入     | 0             | 0              | 0            | 0      | 0              |
| ② 退職給付引当金戻入   | [ 1,706 ]     | [ 43,239 ]     | [ 1,153 ]    | [ 0 ]  | [ 46,098 ]     |
| 退職給付引当金戻入     | 1,706         | 43,239         | 1,153        | 0      | 46,098         |
| 経常外収益計        | 1,706         | 43,239         | 1,153        | 0      | 46,098         |
| (2) 経常外費用     |               |                |              |        |                |
| ① 固定資産除却損     | [ 1,061,507 ] | [ 24,129,859 ] | [ 699,041 ]  | [ 0 ]  | [ 25,890,407 ] |
| 固定資産除却損       | 1,061,507     | 24,129,859     | 699,041      | 0      | 25,890,407     |
| ② 特別退職金       | [ 0 ]         | [ 0 ]          | [ 0 ]        | [ 0 ]  | [ 0 ]          |
| 特別退職金         | 0             | 0              | 0            | 0      | 0              |
| ③ 和解金         | [ 0 ]         | [ 1,107,995 ]  | [ 0 ]        | [ 0 ]  | [ 1,107,995 ]  |
| 和解金           | 0             | 1,107,995      | 0            | 0      | 1,107,995      |
| 経常外費用計        | 1,061,507     | 25,237,854     | 699,041      | 0      | 26,998,402     |
| 当期経常外増減額      | △ 1,059,801   | △ 25,194,615   | △ 697,888    | 0      | △ 26,952,304   |
| 当期一般正味財産増減額   | △ 19,298,395  | △ 39,708,021   | △ 13,237,108 | 0      | △ 72,243,524   |
| 一般正味財産期首残高    | △ 186,382,374 | 388,061,458    | 16,544,859   | 0      | 218,223,943    |
| 一般正味財産期末残高    | △ 205,680,769 | 348,353,437    | 3,307,751    | 0      | 145,980,419    |
| II 指定正味財産増減の部 | -             | -              | -            | -      | -              |
| III 正味財産期末残高  | △ 205,680,769 | 348,353,437    | 3,307,751    | 0      | 145,980,419    |

(増減・内訳)